



**Interim Results Presentation 2015**

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## Group

- ❑ NPAT up 14% to \$15.2m
- ❑ Cash NPAT up 13% \$16.1m
- ❑ Revenue up 33% to \$149.9m
- ❑ Receivables up 42% to \$307.6m
- ❑ Fully franked interim dividend increased to 5 cents per share

In thousands of AUD	30 September 2014	30 September 2013
Reported NPAT	15,164	13,305

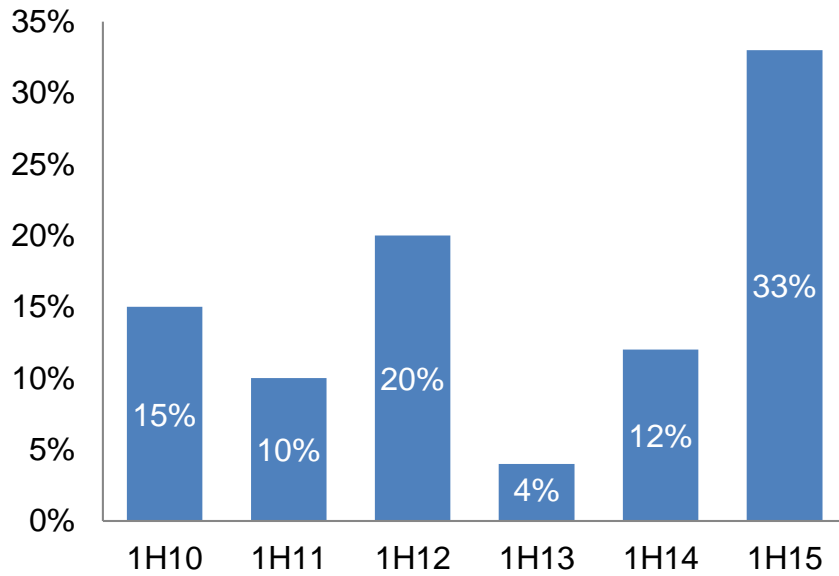
## *By Division*

- ❑ Radio Rentals and Rentlo
  - Record installations and earnings
- ❑ Thorn Financial Services
  - Investment driven portfolio growth
- ❑ NCML
  - Improved operational performance
- ❑ Thorn Equipment Finance
  - Strong receivables growth

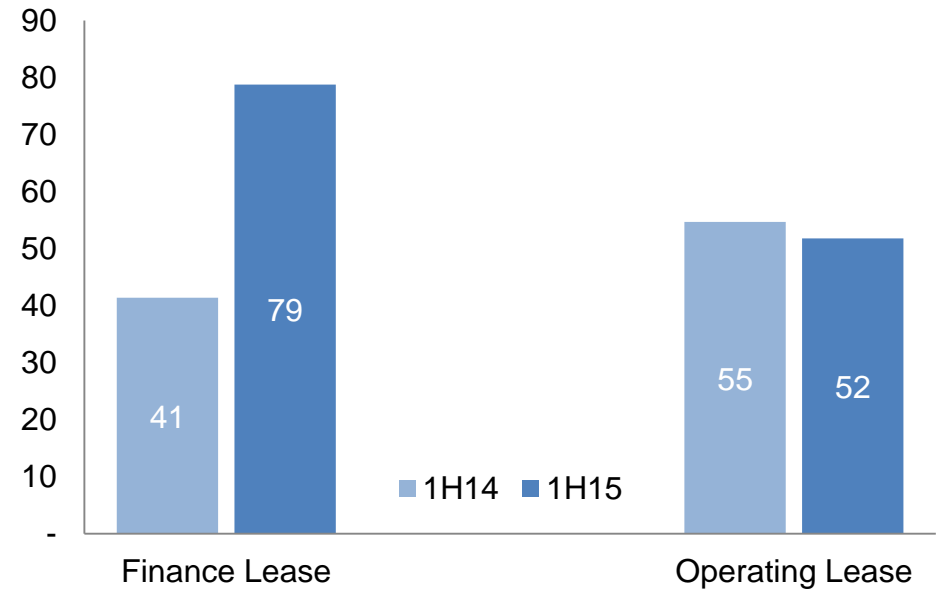
# Revenue up 33% - receivables growth the key driver

- Revenue growth in all segments
- Consumer leasing 'finance lease' revenue increased as a proportion of overall revenue

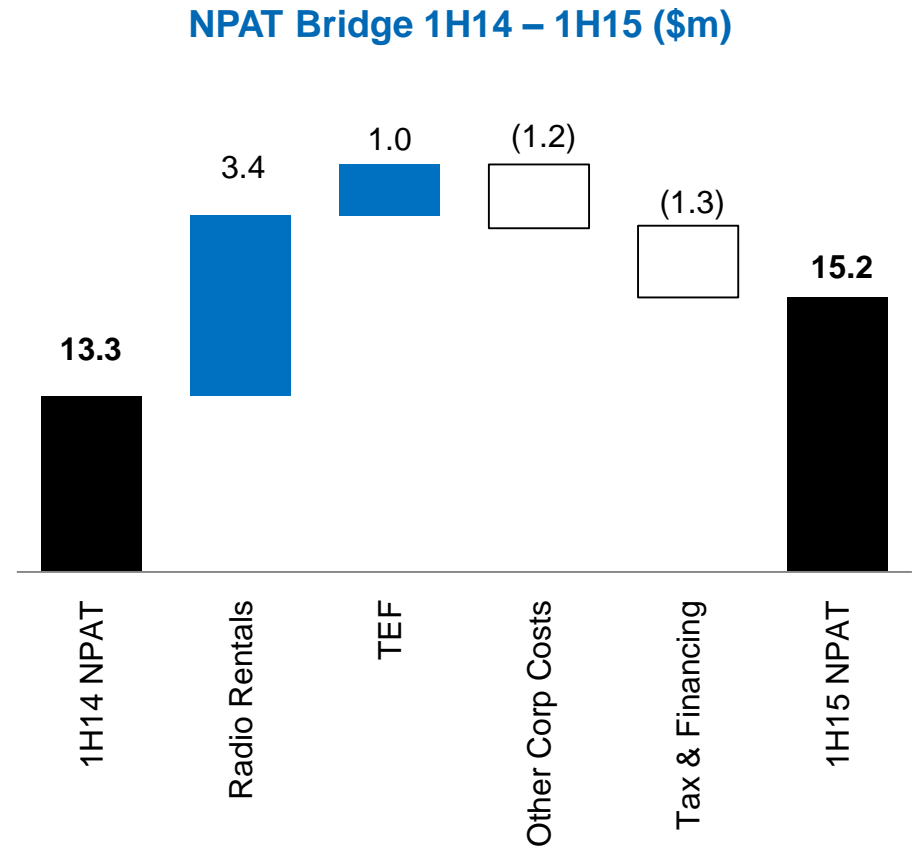
Revenue Growth



Revenue Mix (\$m)



- ❑ Consumer leasing driven by record breaking installations and higher finance lease mix
- ❑ NCML grew from improved collection performance and increased PDL purchases
- ❑ TFS impacted by costs relating to portfolio growth
- ❑ TEF improved with receivables growth



- Consumer Leasing
  - Finance lease provision higher due to increase in longer term finance lease installations and mix of products installed
  - Losses and write-offs steady
- TFS
  - Provisioning decreased due to changing consumer profile and product mix
- TEF
  - Decrease in provisioning in line with emerging delinquency profile

	1H15	1H14
<b>Consumer Leasing</b>		
Finance Lease Provisioning*	14.7%	12.1%
Asset Losses**	0.8%	1.8%
Bad Debt**	1.2%	1.2%
<b>TFS</b>		
Provisioning*	10.0%	11.9%
Net Bad Debt*	10.0%	10.3%
<b>TEF</b>		
Provisioning*	3.0%	4.0%
Net Bad Debt*	2.8%	2.9%

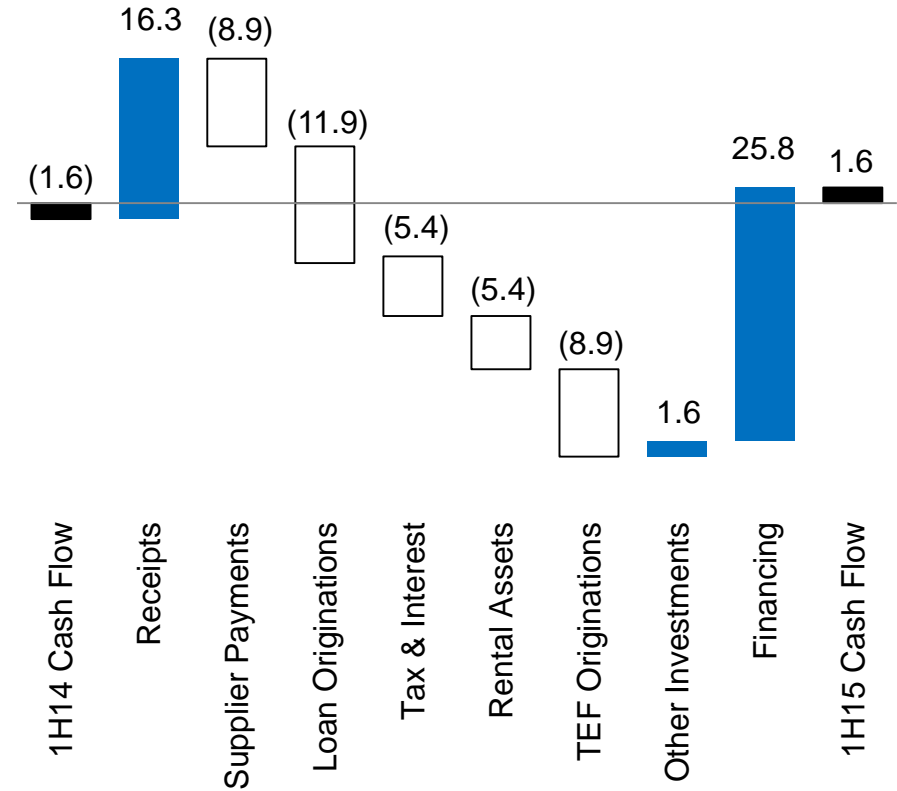
\* As a percentage of Net Receivables

\*\* As a percentage of Revenue

# Strong cash flows support growth in loans advanced and receivables

- ❑ Receipts increased 13% driven by revenue growth in all divisions
- ❑ Payments increased due to increase in loans advanced and PDL Purchases
- ❑ Tax increased due to higher PAYG instalment rate.
- ❑ Increase in rental asset expenditure due to higher installation volume, primarily in furniture and technology products.
- ❑ Increase in TEF settlements due to growth of key strategic partner relationships

Cash Flow Bridge 1H14 – 1H15 (\$m)





## Receivables growth key to revenue and NPAT increases; Rental asset decline in line with mix

		30 Sep 14	Movement	
			\$m	%
Radio Rentals	Leases*	189,329	63,973	51
	Rental Assets	45,709	(6,935)	(13)
Thorn Equipment Finance*	Leases	78,167	14,616	23
Thorn Financial Services	Loan Book	40,067	11,636	41
NCML	PDLs	11,258	2,384	27

\* Consumer and Commercial lease book disclosed on a gross basis, inclusive of interest due

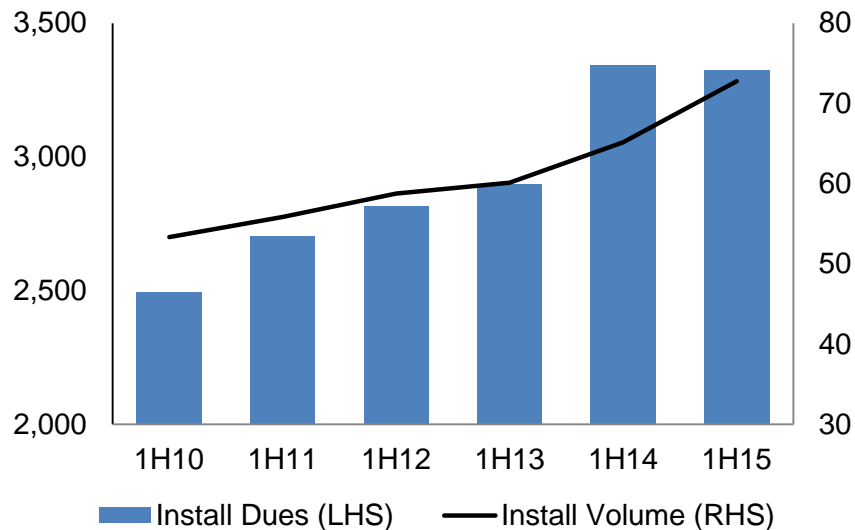
## Balance sheet continues to evolve in line with diversification of group

Summarised Balance Sheet (\$000)	Sep-14		Mar-14	
	excl. Trust	incl. Trust	excl. Trust	incl. Trust
Cash at Bank	4,028	4,028	2,393	2,393
Receivables	173,133	207,606	126,752	157,996
Investment in unrated notes	6,895	-	6,249	-
Other assets	52,785	52,785	60,327	60,327
Goodwill	30,859	30,859	31,734	31,734
<b>Total Assets</b>	<b>267,700</b>	<b>295,278</b>	<b>227,455</b>	<b>252,450</b>
Borrowings	43,500	71,078	15,501	40,496
Other liabilities	44,600	44,600	40,334	40,334
<b>Total Liabilities</b>	<b>88,100</b>	<b>115,678</b>	<b>55,835</b>	<b>80,830</b>
<b>Total Equity</b>	<b>179,600</b>	<b>179,600</b>	<b>171,620</b>	<b>171,620</b>
Gearing	24%	n/a	9%	n/a

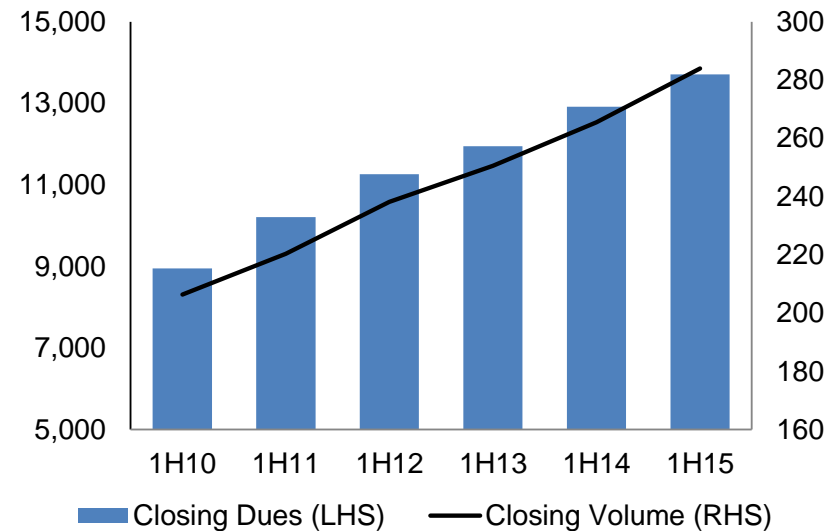
# radio rentals Momentum building

- EBITDA \$26.7m, 15% up on prior year
- Installation volumes grew 12%
- Customer retention strong at 47%
- Disconnection dues grew 6% in line with contract maturity profile

Install Dues / Volume ('000s)



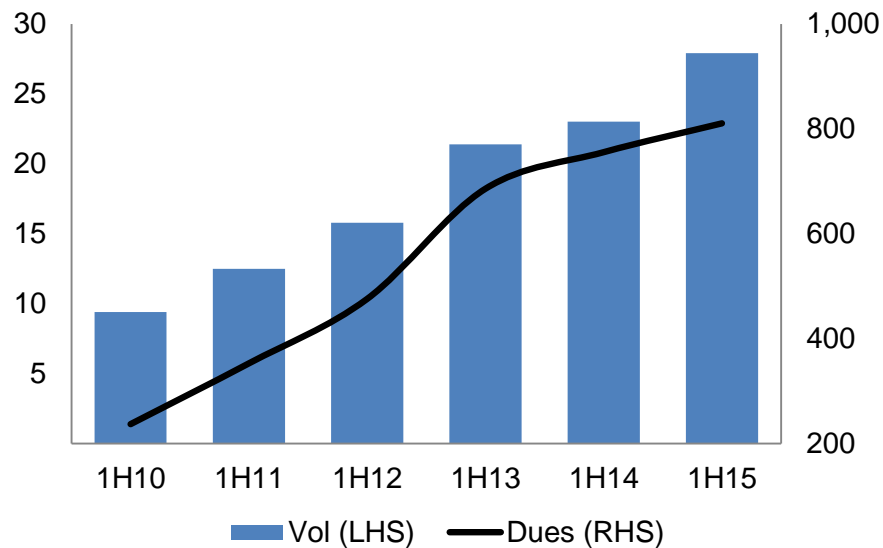
Closing Dues / Volume ('000s)



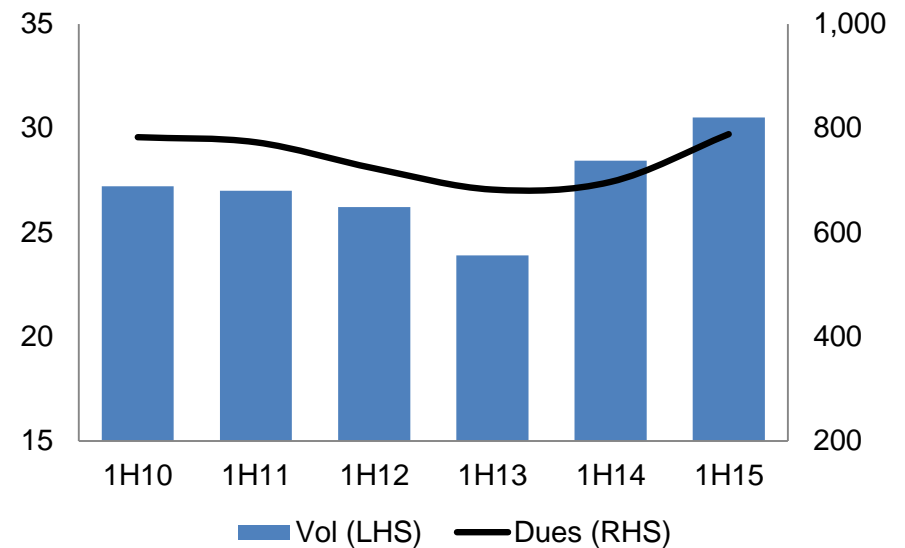
# radio rentals Growth in furniture and technology

- Growth driven by furniture and technology products
- Continued product shift to larger whitegoods and flat panels
- Other categories steady

### Furniture ('000s)



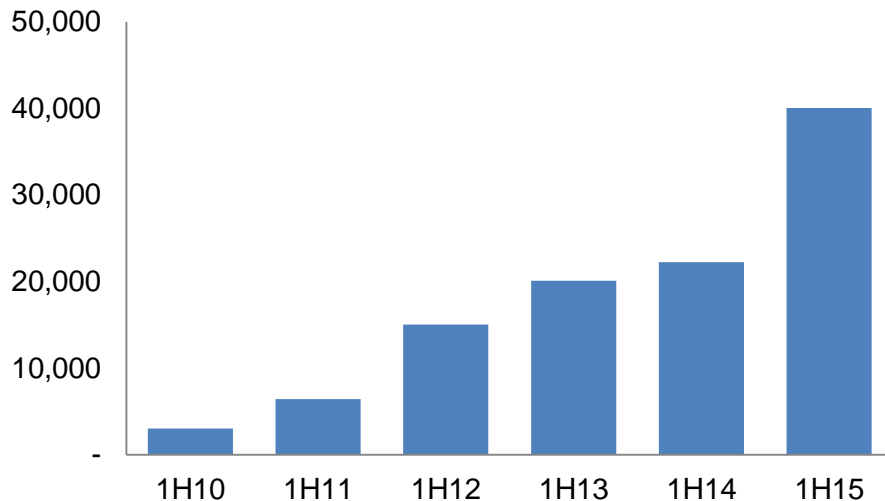
### Technology ('000s)



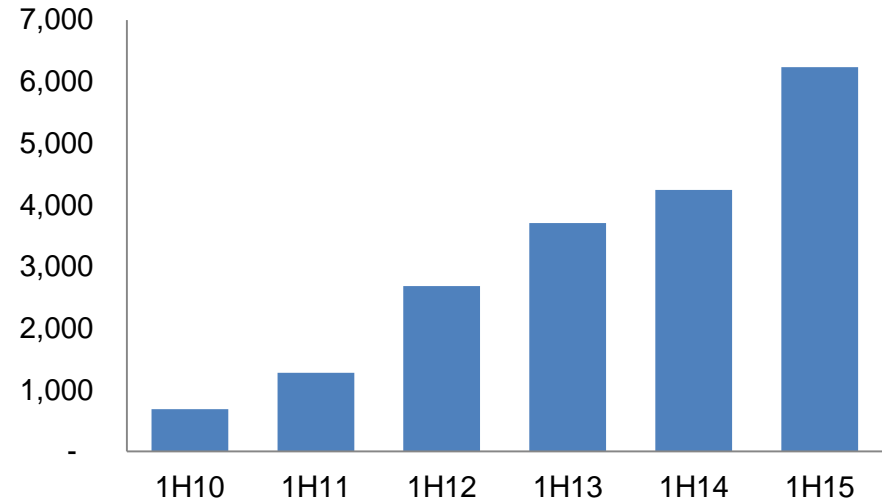
## Receivables growth continuing

- EBITDA \$0.5m, 9% up on prior year
- Originations grew 179% to \$18.5m
- Revenue up 47% to \$6.2m
- Marketing investment impacting earnings growth
- Approval rates steady at 19%

Receivables (\$'000s)

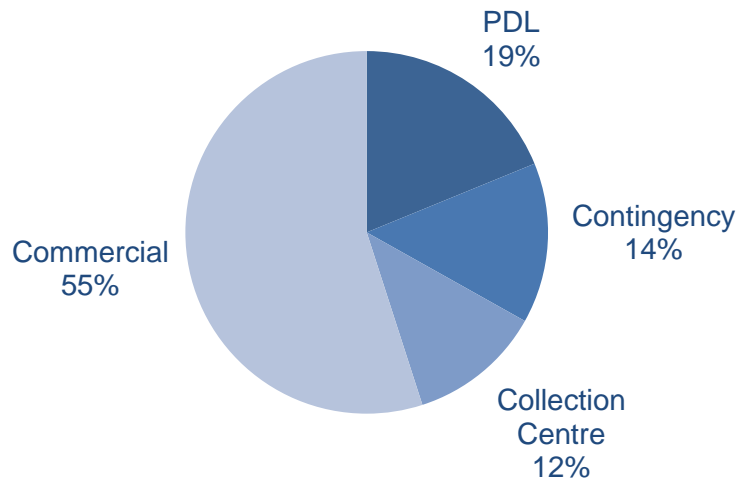


Revenue (\$'000s)

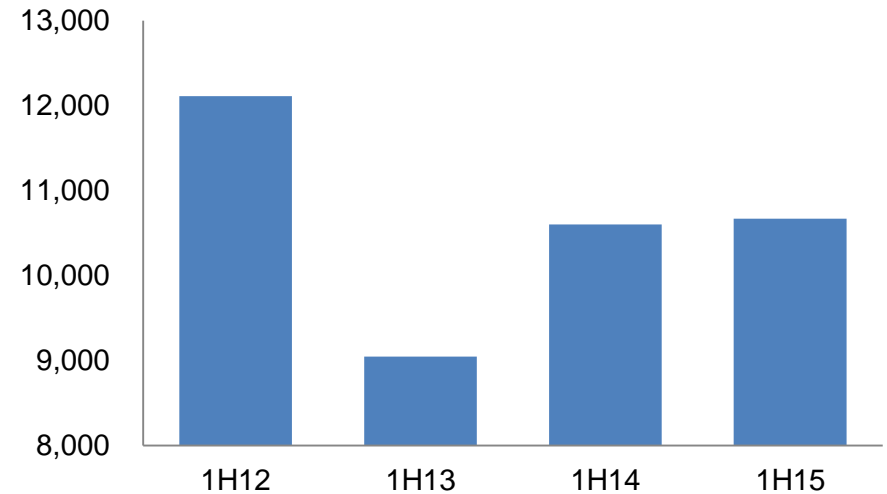


- ❑ EBITDA \$1.9m
- ❑ Improved operational performance
- ❑ Business development capability enhanced
- ❑ PDL receivables grew 27%
- ❑ Offshore capability provides flexible cost effective solution

1H15 Revenue Split



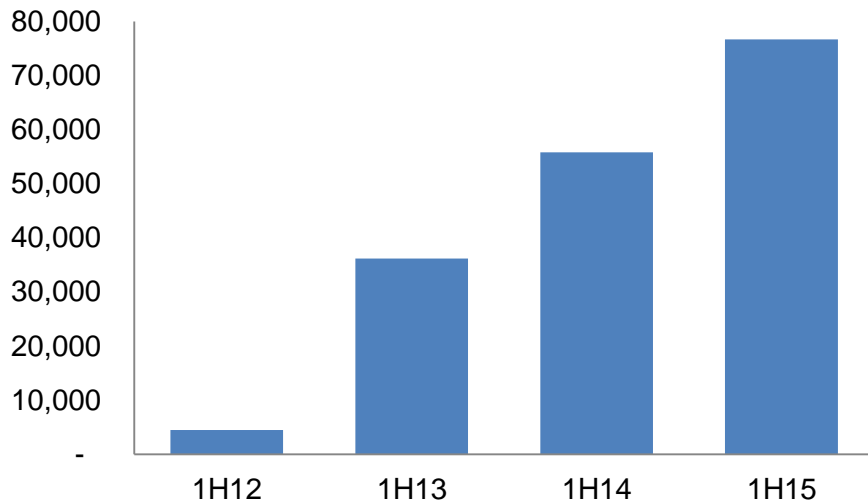
Revenue (\$'000s)



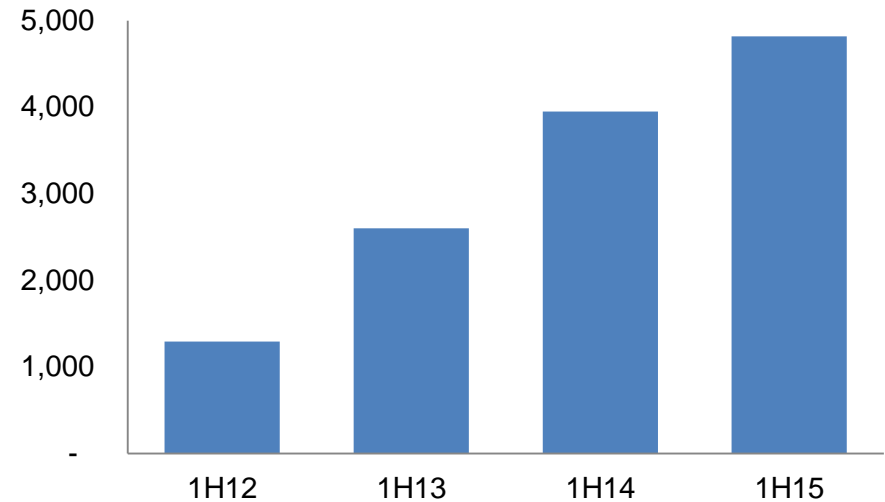
## Continued book build towards \$100m target

- EBITDA \$2.5m, up 62% on prior year
- Revenue up 22% to \$4.8m
- Originations up 59% to \$24m delivering strong book growth
- Improved direct and partner business generation
- Average deal size \$18.4k

Receivables (\$'000s)



Revenue (\$'000s)



- ❑ Thorn has signed an agreement to purchase Cash Resources Australia (CRA) on a cash and debt free basis for \$42.8 million.
- ❑ Melbourne-based company that specialises in providing working and growth capital solutions to commercial clients through invoice discounting and secured lending
- ❑ CRA have c.\$40 million in receivables and a client base of over 200 SMEs
- ❑ Service offering extends TEF's capability and relevance in the market
- ❑ Takes combined receivables book over strategic \$100 million mark
- ❑ EPS accretive in first full year of operation
- ❑ Funded through extension of existing debt facilities
- ❑ Transaction expected to complete in December 2014



Segment	Action Items	Status
Consumer Rental	<ul style="list-style-type: none"> <li>❑ Longer term contract to improve affordability</li> <li>❑ Expanded metro footprint</li> <li>❑ Pilot new propositions and potential brand evolution</li> <li>❑ Rent Drive Buy trial</li> </ul>	<ul style="list-style-type: none"> <li>❑ New 48mth Rent-Try-\$1Buy contract introduced</li> <li>❑ Footprint evolving as leases expire – more showrooms in shopping centres serviced by a local DC's</li> <li>❑ Pilot stores in selected markets to commence final quarter FY15</li> <li>❑ Rent Drive Buy trial ceased</li> </ul>
Credit Management	<ul style="list-style-type: none"> <li>❑ Improve execution and business development capability</li> <li>❑ Growth in PDL purchases</li> </ul>	<ul style="list-style-type: none"> <li>❑ Operational performance improved</li> <li>❑ Business development tools and resources acquired to add capability</li> <li>❑ PDL purchases up 94% in first half</li> </ul>
Consumer Finance	<ul style="list-style-type: none"> <li>❑ Launch of new products and distribution channels</li> </ul>	<ul style="list-style-type: none"> <li>❑ Direct and indirect channels to market now evolving</li> </ul>
Commercial Finance	<ul style="list-style-type: none"> <li>❑ Expanded product suite and strategic partnerships</li> </ul>	<ul style="list-style-type: none"> <li>❑ Key partner relationships expanded and CRA acquisition expands service offering</li> </ul>

## **Group**

- ❑ Strong core business continues to deliver record results
- ❑ New business divisions gaining momentum and scale
- ❑ Evolving balance sheet position

## **Outlook**

- ❑ Shift in core business to longer term contracts
- ❑ New propositions and branding to evolve and extend reach of core business
- ❑ Growth in receivables to deliver strong future revenues
- ❑ Ongoing commitment to strategy and long term shareholder value

*“The continued investments in new business opportunities are expected to deliver solid underlying NPAT growth to above \$30M. Reported NPAT will be impacted by transaction costs relating to the CRA acquisition”*