



FY12 Results

22 May 2012

radio  rentals

 rentlo

 cashfirst

 THORN
Equipment Finance

 NCML

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Group Performance Summary

Group

- ❑ NPAT up 26.4% to \$27.8m
- ❑ Cash NPAT¹ up 34% to \$29.6m
- ❑ Revenue up 19.2% to \$188m
- ❑ ROCE strengthened to 21.95%
- ❑ Basic EPS of 19.24 cents²; an increase of 14%
- ❑ Gearing levels remain conservative at 6%
- ❑ Final DPS 5.5 cents; an 11% increase

By Division

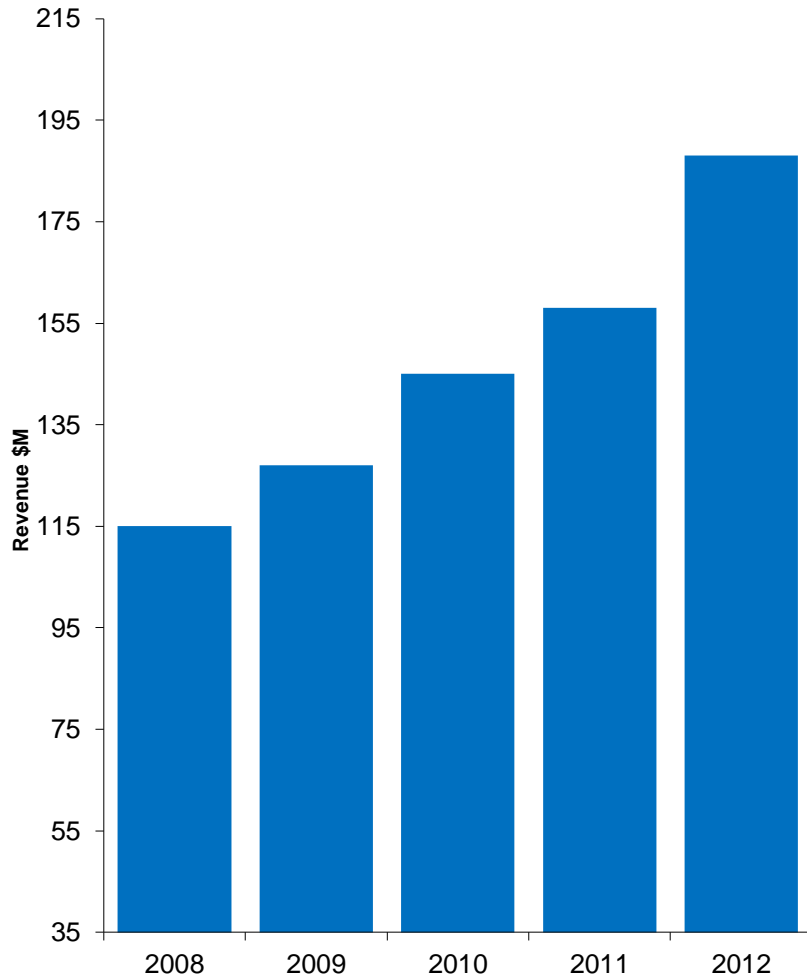
- ❑ Radio Rentals – 3.1% customer growth reinforcing outlet strategy
- ❑ Cashfirst - loan book above \$17m with good quality base
- ❑ Thorn Equipment Finance – strong book growth to \$12.1m
- ❑ NCML – new business and restructure project garnering solid gains

¹ Cash NPAT is calculated as NPAT adjusted for the amortisation expense of NCML customer relationship intangible asset

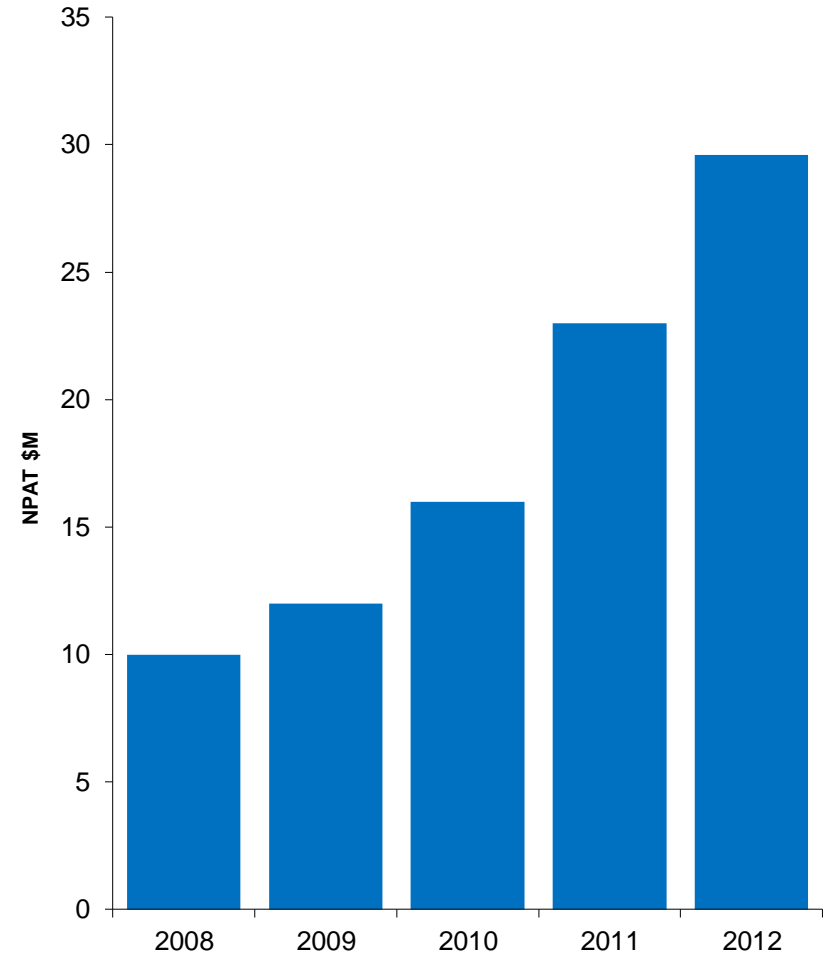
² Based on weighted average of 144m ordinary shares on issue and a restatement of the prior year as a result of entitlement offer made on 1 June 2011

Revenue & NPAT: Leveraging the base

Revenue +19.2%

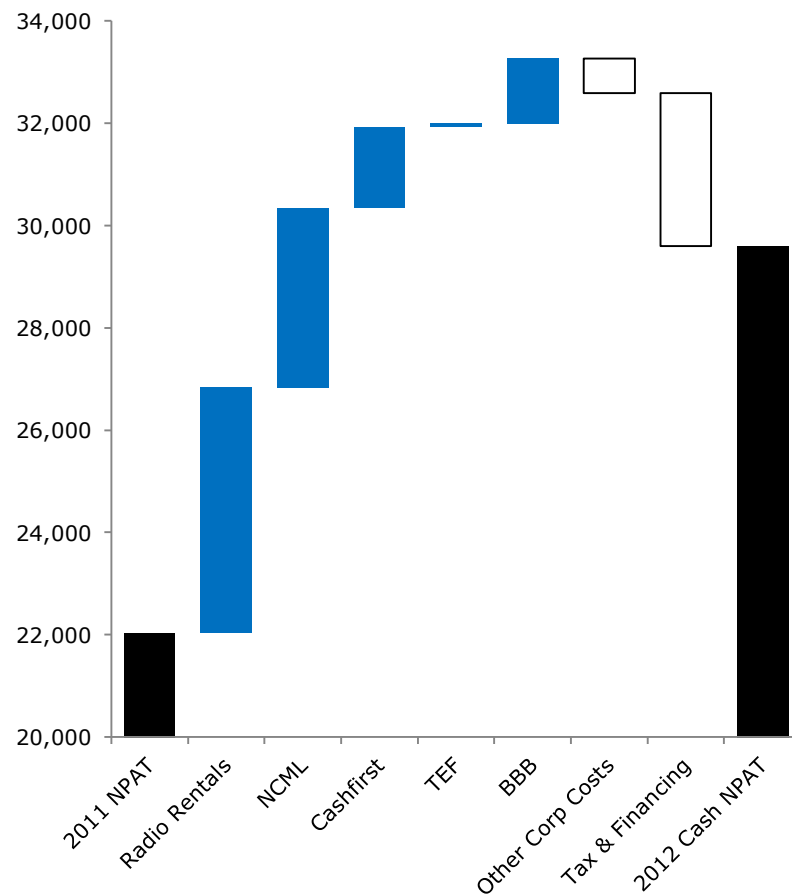


NPAT +26.4%



NPAT: Strong contributions from all divisions

- ❑ Radio Rentals continued to grow earnings in line with increases in the base
- ❑ NCML provided its first full year earnings contribution
- ❑ Cashfirst generated its first positive contribution
- ❑ TEF in the early stages of significant growth
- ❑ BBB closed in FY11
- ❑ Other corporate costs increased in-line with business growth
- ❑ Financing costs increased as debt for first quarter was significantly higher than the prior period – NCML acquisition related

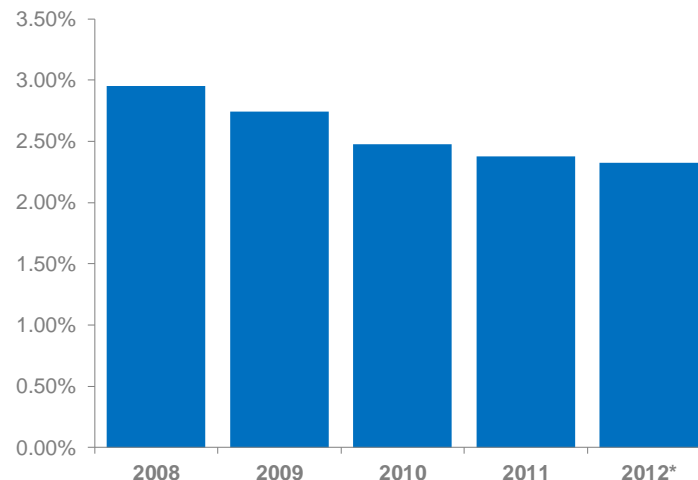


Risk: Increases in Radio Rentals, other divisions steady

- ❑ Impairment charges on the rental book increased during the period
- ❑ Rental finance lease provisioning increased on prior period due to increased repossessions and write-offs
- ❑ Cashfirst bad debt and provisioning in-line with growth in receivables at c.10%
- ❑ Conservative provisioning policy adopted for Thorn Equipment Finance at c.5%
- ❑ Pre debt sale recoveries in-line with prior year performance
- ❑ Debt sale contributed \$1.1m

<i>In thousands of AUD</i>	FY11	FY12
Rental		
– Provisioning	4,954	6,222
– Asset losses	2,063	2,594
– Net Debt	1,214	1,490
Cashfirst		
– Provisioning	838	589
– Net Debt	829	1,293
TEF		
– Provisioning	26	568

Rental Bad Debt & Asset Losses as a percentage of customer payments



* 2012 Net bad debt and asset losses includes the favourable impact of a one off \$1.1m debt sale

Balance Sheet: Significant underlying strength

- ❑ \$30m capital raising returned net debt to equity to pre NCML acquisition levels of 6%
- ❑ Consumer finance leases lower due to Flat Panel and PC performance
- ❑ TEF finance lease book up tenfold
- ❑ Continued strong growth of the Cashfirst loan book
- ❑ Rental asset growth reflects strong operating lease performance – particularly furniture
- ❑ PDLs increased following acquisitions and fair value revaluations

<i>In thousands of AUD</i>	31 Mar 2012	Movement
Consumer finance leases	54,181	(2,207)
TEF finance leases	12,122	11,679
Cash loans	17,324	5,133
Rental assets	48,478	7,300
PDLs	6,703	1,382

Acquisition Accounting: Deferred tax gain

Goodwill and deferred tax

- ❑ Goodwill determined on a provisional basis as at March 2011
- ❑ Tax cost base of PDLs revised upon consolidation with Thorn tax group
- ❑ PDL tax cost base revised to greater than accounting book value giving rise to a deferred tax asset
- ❑ Deferred tax to be claimed in-line with PDL tax recognition

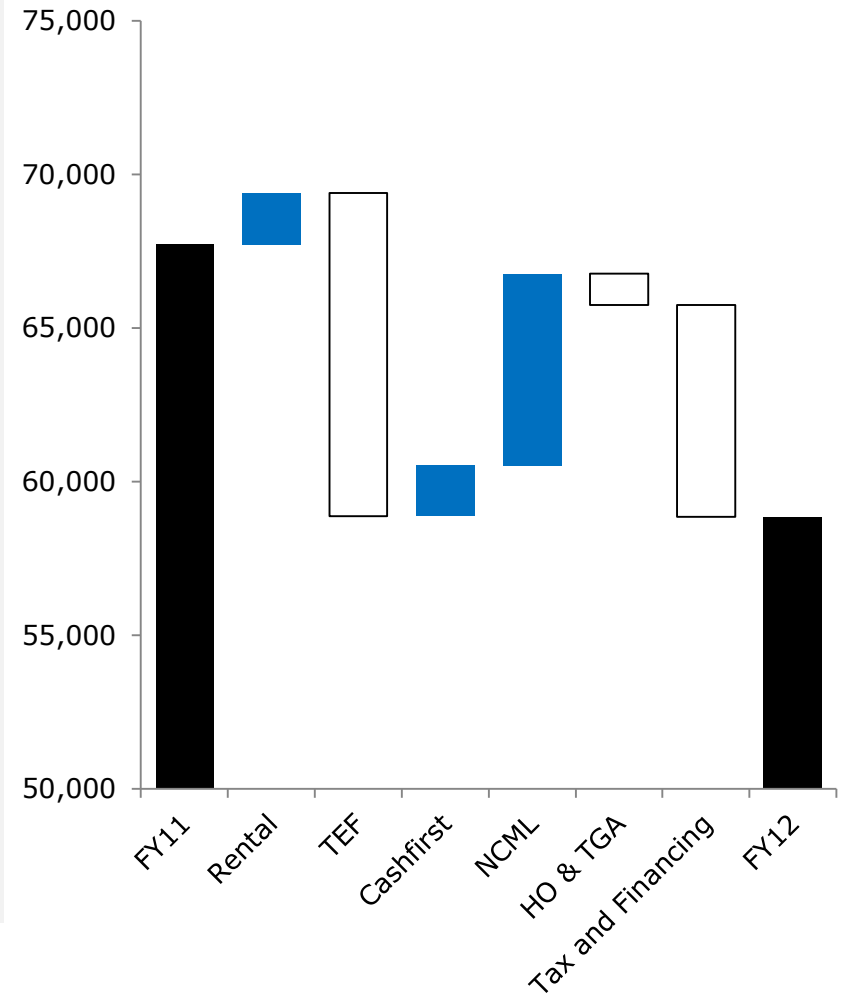
Amortisation – customer relationships

- ❑ Increased following the loss of the ATO contract
- ❑ Estimated useful life reduced to 5yrs

<i>In thousands of AUD</i>	31 Mar 2012	Movement
Goodwill	6,672	(7,030)
Deferred tax	7,210	7,030
Customer relationships	7,037	(1,760)

Cash Flow: Cash used in growing TEF receivables

- ❑ Radio Rentals operating cash impacted by \$10m timing difference of payables
- ❑ TEF book growth impacted on operating cash
- ❑ Cashfirst continued to be a drag on operating cash, but was positive to prior year as repayments on the book increased
- ❑ NCML provided its first full year cash contribution
- ❑ Other corporate costs increased in-line with business growth
- ❑ Tax payments rose as the prior year included the benefit of the one-off investment allowance



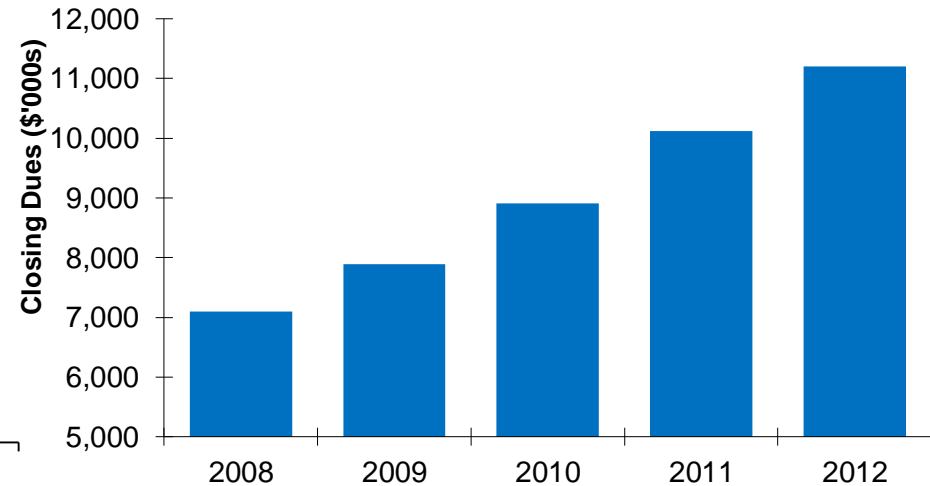
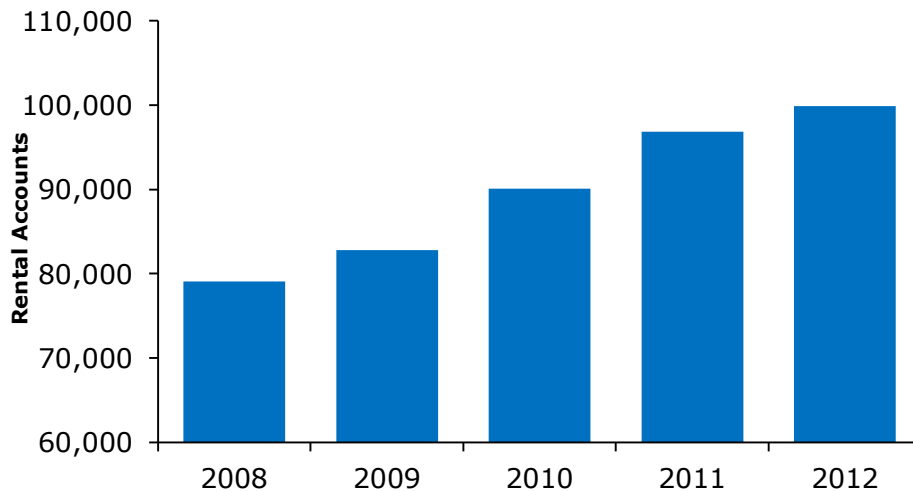
Consumer Rental

radio  rentals™

 rentlo™

Performance: Continues to excel in a tough market

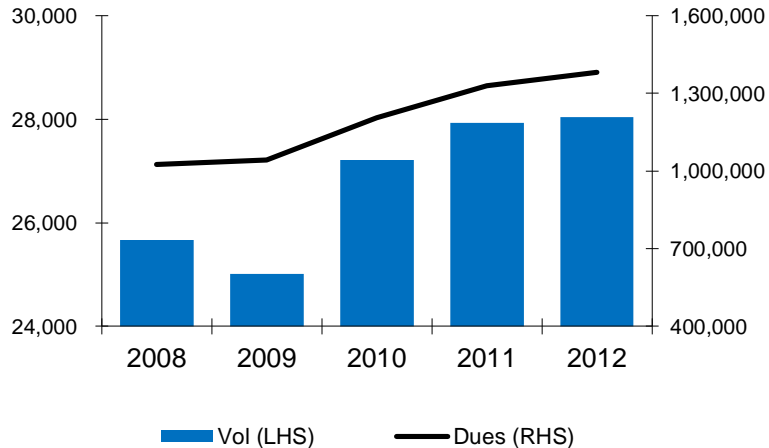
- ❑ EBITDA \$46.2m, 12% up on prior year
- ❑ Total installations revenue grew 5%
- ❑ AUR (average price per unit) increased 1% to \$47.85
- ❑ Customer growth of 3.1% and base now at 100,000
- ❑ Customer retention improved from 42% to 44%
- ❑ Disconnections grew 14% in-line with base growth & life curves



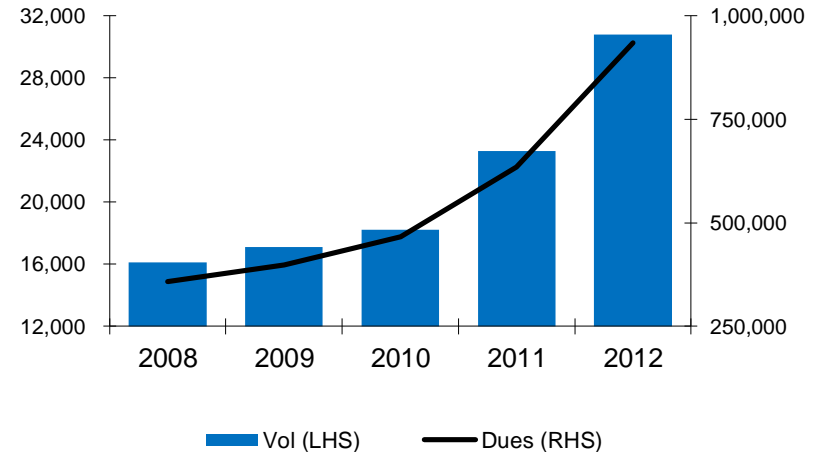
Whitegoods & Furniture perform strongly

- ❑ Strong demand for household 'necessities' continues
- ❑ Whitegoods up 4%* - continued demand for larger appliances
- ❑ Furniture up 47%* - increased demand for lounge and dining products
- ❑ Other categories up 17% driven by audio products introduced during the year

Whitegoods



Furniture

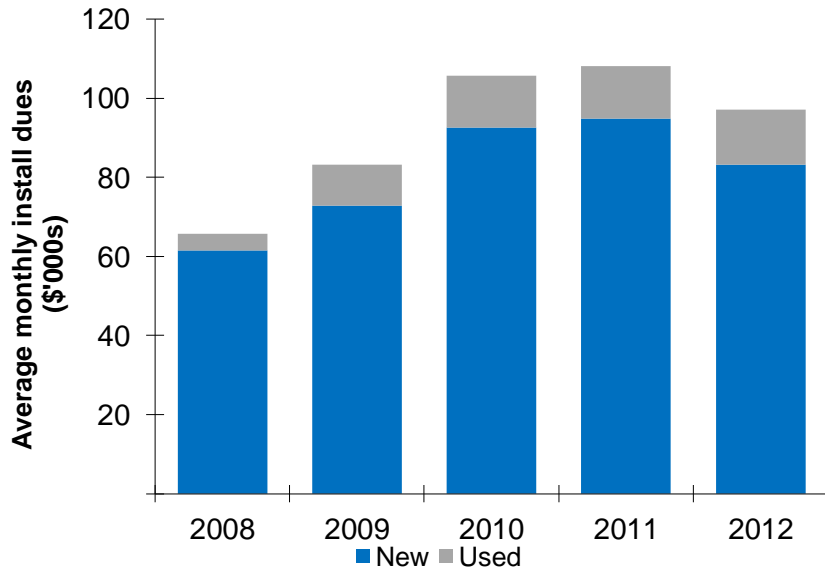


* Installation revenue movement

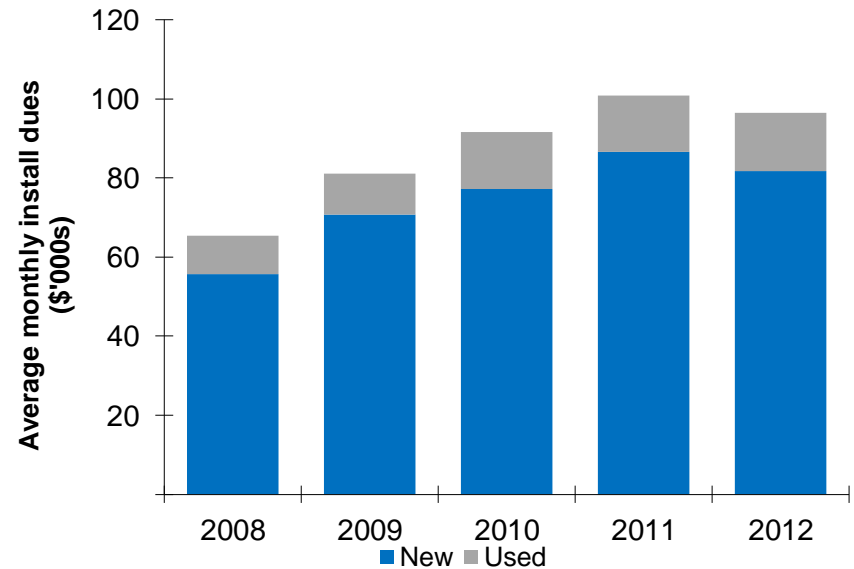
Technology Products mature

- ❑ Flat panels down 10% due to rental rate reductions (effective Jan 2011), retail price points and maturing technology
- ❑ Thorn brand now making up 42% of new flat panel installs
- ❑ PCs down 4% as retailers heavily discount products
- ❑ To offset decline, new products & brands will be introduced in the first half and Ultrabooks have been added

Flat Panel

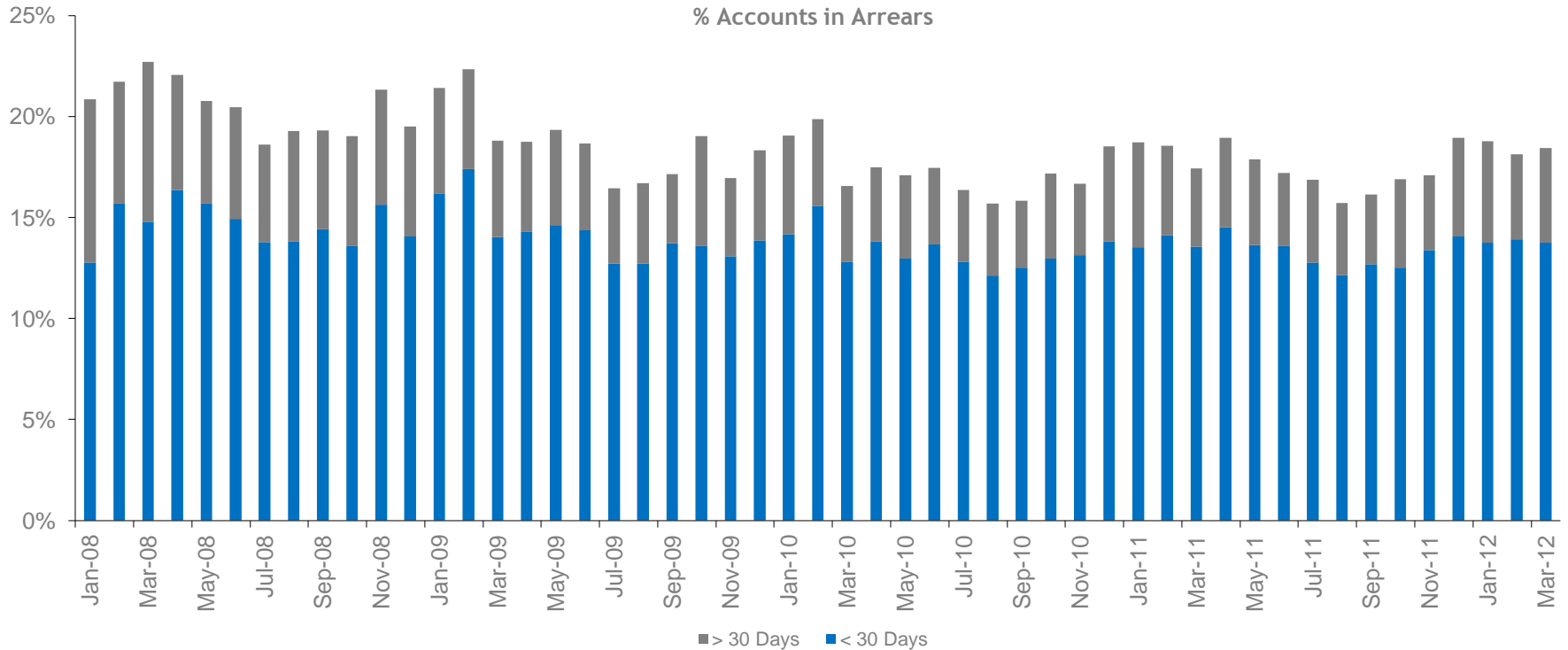


PC



Account Delinquencies: Run-rate maintained

- ❑ Focus remains on providing products that suit a customer's needs and budget
- ❑ Strict guidelines for customer approvals and payment limits are audited monthly
- ❑ Introduction of hardship extension contract in April 2012 to assist customers in need



Opportunities for Growth

- ❑ Further extension of furniture ranges
- ❑ Launch of new products & brands
- ❑ Increased range of direct import Thorn product e.g. refrigerators
- ❑ Development of broader range of contracts to meet diverse customer needs
- ❑ Continued expansion and refinement of store network structure:
 - All initiatives showing strong results to-date
 - Transition from single Full Service Branch (FSB) to multi outlet footprint
 - 'One Person Branches' in regional areas
 - 'Kiosks' and 'showrooms' in metropolitan areas
 - Up to 5 additional outlets in FY13 dependent on quality of available locations

cashfirst™ : Loan book now \$17.3m

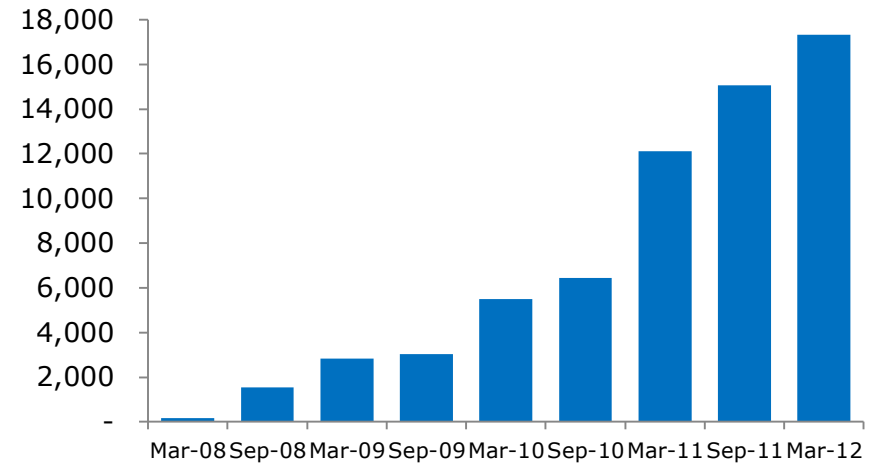
Performance

- ❑ EBITDA \$1.2m versus prior year loss
- ❑ Originations \$11.1m in-line with prior year
- ❑ Refinancing increased to \$2.4m; up 100%
- ❑ Closing book \$17.3m
- ❑ Average loan value up to \$2,400
- ❑ Consistent approval rates at 15-20%
- ❑ Annualised write-off rate c.10%

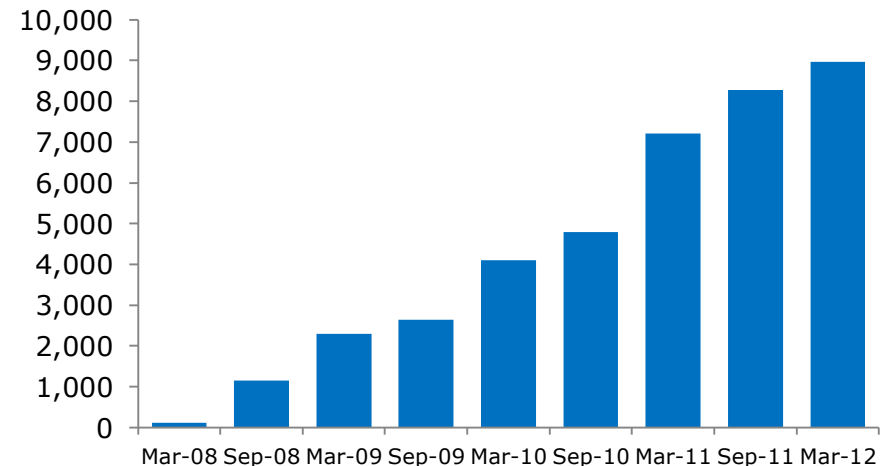
Opportunities for Growth

- ❑ Specialist GM to be appointed
- ❑ Expand offerings & develop new products to appeal to a broader market

Loan Book (\$'000)



Accounts



: Investment made for future returns

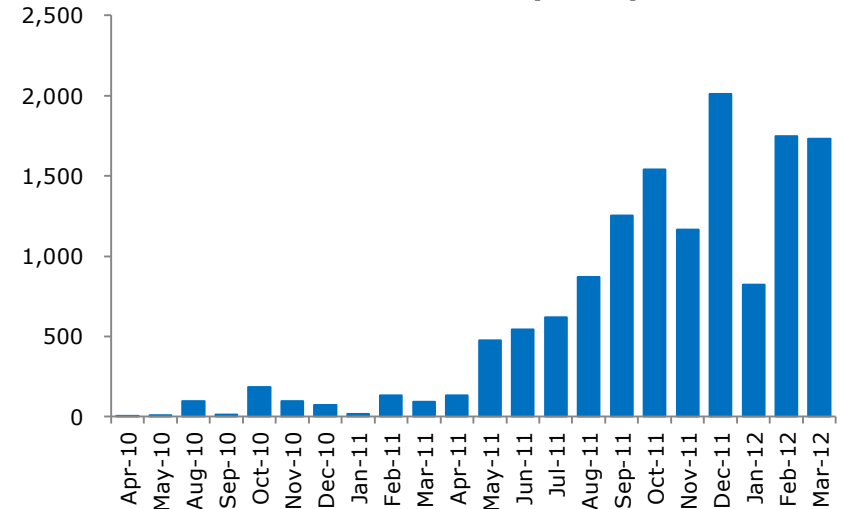
Performance

- EBITDA \$500k; in-line with prior year
- Originations \$13m versus \$1m in prior period
- Average deal size \$20k
- Diversified range of products financed
- TAB relationship enhanced via investment in dedicated resources
- Resources added to grow the book

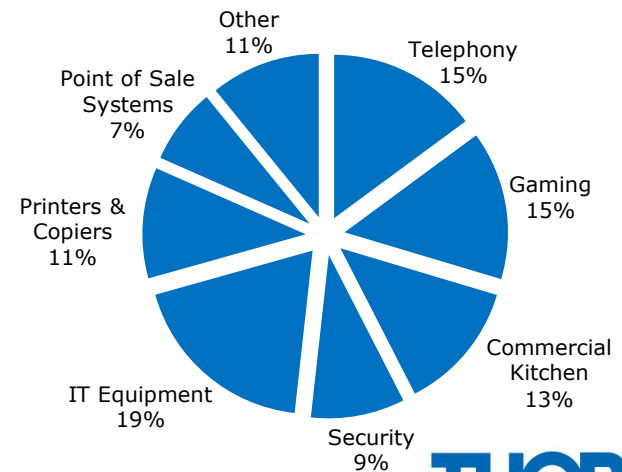
Opportunities for Growth

- Expand geographic footprint
- Increase vendor and introducer relationships

Amount Financed (\$'000)



FY12 Deals split by product



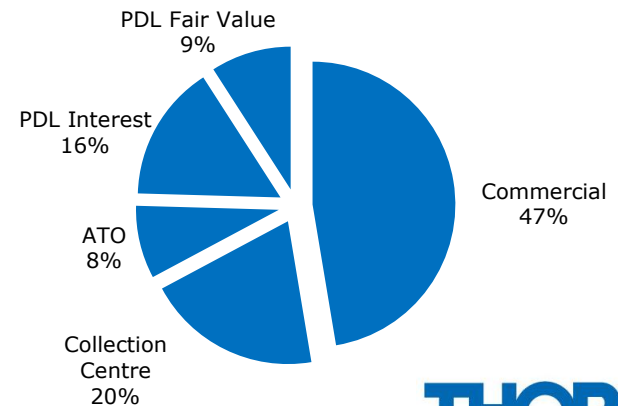
Performance

- ❑ EBITDA generated \$4.5m; ex ATO \$4.1m
- ❑ Revenue generated \$21m; ex the ATO \$19.3m
- ❑ Consumer collections were well maintained
- ❑ PDL collections outperformed initial estimates and led to revaluation gains
- ❑ Interest now charged on PDLs purchased since Sep 2011
- ❑ Commercial collections impacted by economic effects on clients with lower levels of legal claims

Opportunities for Growth

- ❑ PDL investment – targeting \$8m to \$10m in FY13
- ❑ Increased business development and marketing focus
- ❑ Business restructure and streamlining of operations
- ❑ Development of ‘credit lifecycle’ model
- ❑ Geographic expansion

2012 Revenue Split



RENTdriveBUY! : New strategic opportunity

The new way to get into a car

- ❑ A unique means for customers to access a quality used motor vehicle
- ❑ Rental of a fully maintained vehicle for 12 months – removes uncertainty of costs
- ❑ Potential for consumer to obtain finance to purchase a vehicle after 12 months of continuous payments – credit qualifying
- ❑ Leverages core competencies of Thorn Group
- ❑ Very positive market research response from broad range of demographics
- ❑ Significant market size and opportunity
- ❑ A major 'need' item for families
- ❑ Trial to commence in the second half of FY13
- ❑ Will require significant capital to grow

Proposed Legislative Changes: No issues

Small amount credit contracts

- Thorn offers unsecured personal loans between \$1,000 and \$5,000
- Thorn does not offer 'payday' loans
- Not materially impacted by proposed reforms
- Thorn supports Government action

Closing of NCCP licensing loophole – 'indefinite length leases'

- Some rental businesses avoid regulation with rental agreements of 'indefinite length'
- Exempts such businesses from licensing under NCCP and hence Responsible Lending requirements
- Consumer impacts
- Government acting but very slow

Company Strengths and Outlook

Group

- ❑ Strong core business with substantial recurring revenue streams generating significant operating cash
- ❑ Solid capital base to enable expansion & healthy ROCE
- ❑ Growth initiatives gaining traction and well positioned for increased contribution

By Division

- ❑ Resilient rental business with further opportunities to grow
- ❑ Continue to evolve and expand Cashfirst offerings
- ❑ Emergence of Thorn Equipment Finance as a key segment
- ❑ Solid growth of NCML through new initiatives in business development

Outlook:

- ❑ Market factors may slow growth rate
- ❑ Continued investment in strategic initiatives will impact short term – but generate longer term rewards

Overview of Thorn Group



Consumer

Commercial

Equipment



Financial Services

